



A strong partnership for the future

Q1 2010 results

Disclaimer

This document may contain forward-looking statements relating to future events and operating, economic and financial results for Safilo Group. Such forecasts, due to their nature, imply a component of risk and uncertainty due to the fact that they depend on the occurrence of certain future events and developments. The actual results may therefore vary even significantly to those announced in relation to a multitude of factors.

Agenda

- ✓ Introduction
- ✓ Q1 2010 Results
- ✓ Renewed partnerships

Introduction

Signs of improvements in Q1 2010...

①

Business environment

- **Healthier** business environment in **America**
- **Strong** performance of **Asian markets**
- **More difficult** trading in **Europe**

②

Sales drivers

- **Volumes** growth and negative **price/mix**
- Strong performance of **Carrera**, **expanding in Europe**
- Improving results for a number of **high-end brands**

③

Profitability

- **More adequate** industrial setting of European factories
- **Smaller** and more efficient **retail business**
- **Prudent Group's policies** in the wholesale business

④

Financial Leverage

- **Recapitalization plan** completed
- Focus on **Working Capital**
- Focus on core business **investments**

Q1 2010 Results

Q1 2010 financial highlights

in millions of Euro and % of net sales

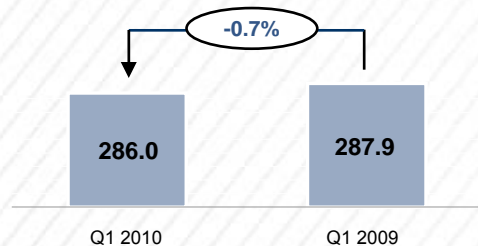
	Q1 2010	Q1 2009	% Change
Net sales	286.0 100.0%	287.9 100.0%	-0.7%
Gross profit	173.6 60.7%	174.6 60.6%	-0.6%
EBITDA	34.6 12.1%	30.2 10.5%	+14.6%
Operating result	24.1 8.4%	19.1 6.6%	+26.2%
Group net result	1.7 0.6%	1.7 0.6%	-0.3%
Net financial position	315.4	617.7	-48.9%

+3.9% at constant currencies
and perimeter

*Q1 2009 adjusted for the sale of
retail activities in Spain and
Australia.*

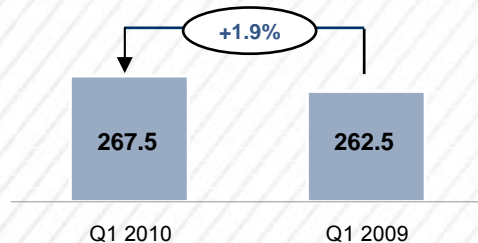
Q1 2010: sales overview

Total Sales (€m)



- **Total sales up by 3.9%** at constant exchange rates and perimeter

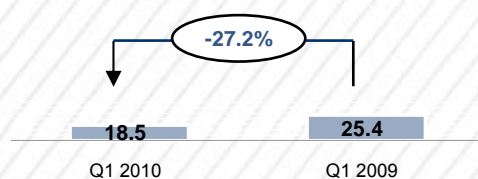
Wholesale Sales (€m)



- **Wholesale up by 3.0%** at constant exchange rates, driven by:

- **good** growth in **volumes**
- negative **price/mix** effect
- strong **Carrera**

Retail Sales (€m)



- **Retail up by 17.9%** at constant exchange rates and perimeter, driven by:

- strong Solstice **comps** sales
- Improved performance of the **Mexican stores**

of Stores

219

324

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Q1 2010 sales by product/country

in millions of Euro

Q1 2010

Q1 2009

% Change

Constant currency/
perimeter

Net sales

286.0
100.0%

287.9
100.0%

-0.7%

+3.9%

key drivers:

by product

Sunglasses	158.3 55.3%	162.4 56.4%	-2.5%
Prescription frames	112.6 39.4%	109.2 37.9%	+3.1%
Sport products and other	15.1 5.3%	16.3 5.7%	-7.4%

-0.3%

- negative price/mix
- volumes growth

+5.6%

- volumes growth
- strengthening products offer

Europe	128.2 44.8%	131.7 45.8%	-2.7%
America	111.8 39.1%	110.0 38.2%	+1.6%
Asia	41.0 14.3%	37.1 12.9%	+10.5%
Rest of the world	5.0 1.7%	9.1 3.2%	-45.1%

+0.1%

- improving results of South European countries
- weak sunglasses business and price/mix

+5.1%

- good results at department stores and Solstice

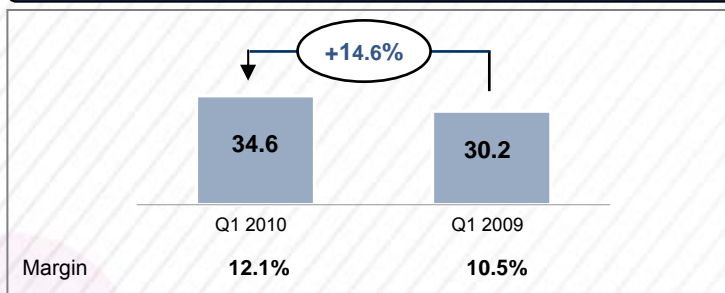
+14.1%

- China, HK and India the strongest markets

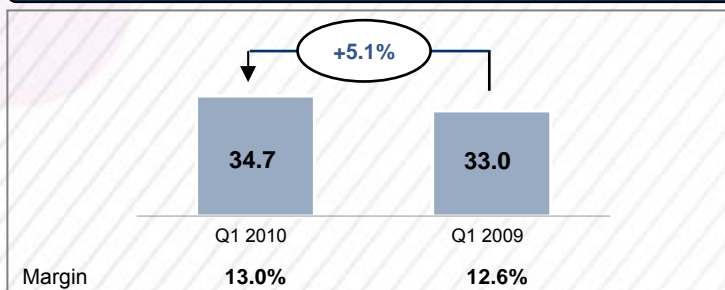
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Q1 2010: EBITDA performance

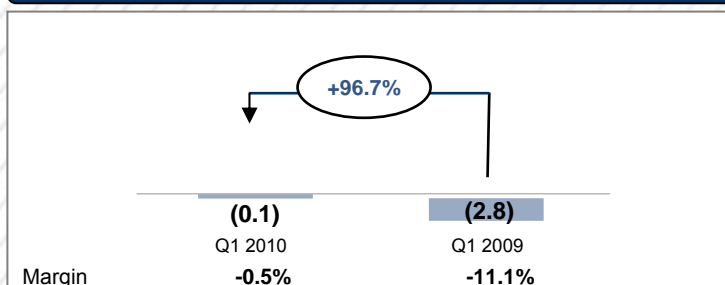
Total EBITDA (€m)



Wholesale EBITDA (€m)



Retail EBITDA (€m)



• Gross operating profitability up by 160bp::

- **Gross margin (+10 bp): increase driven by a better set-up of the European production plants**
- **SG&A (-150 bp): lower retail costs, prudent Group's commercial approach**

Q1 2010 net result

in millions of Euro and % on net sales

Group Net Result

Q1 2010

Q1 2009

1.7
0.6%

1.7
0.6%

key drivers:

• **Net financial charges:**
(including exchange rate differences)

12.3
4.3%

14.4
5.0%

• **Income taxes:**

8.7
3.1%

2.6
0.9%

• Net profitability in line:

- **Lower net financial charges** due to lower interest rates and average gross debt
- **Higher income taxes** due to the Group's prudent policy not to accrue deferred tax assets

Q1 2010 cash flow generation

in millions of Euro

Q1 2010

Q1 2009

Free cash flow

3.1

(44.7)

key drivers:

Cash flow from operating activities

- net profit and other changes
- change in working capital

9.2

(32.0)

22.9

21.3

(13.7)

(53.3)

Cash flow from investing activities

(6.1)

(12.7)

Net financial position as at 31 March 2010

315.4

Δ vs FY 2009 position of 588.0

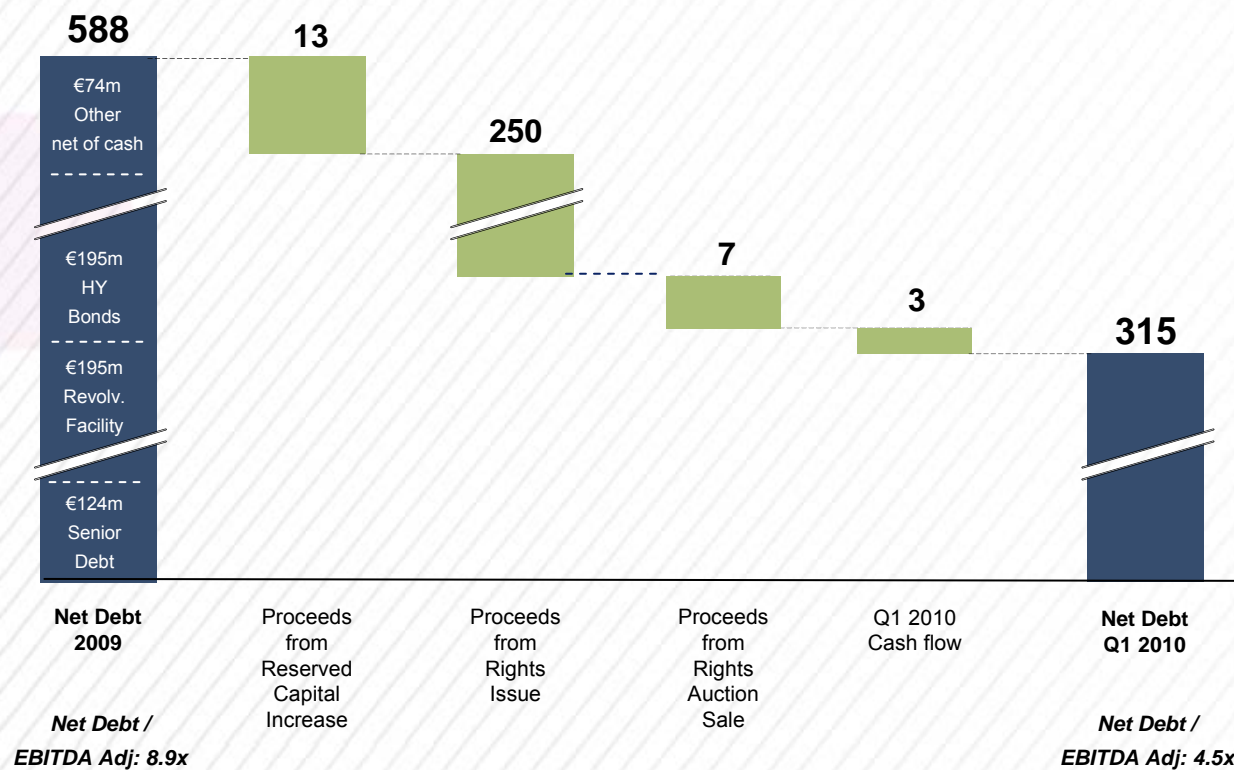
-272.6

Δ vs Q1 2009 position of 617.7

-302.3

Net Financial Position

in millions of Euro



Note: EBITDA Adj. 2009 equal to €65.7m

Renewed partnership

- Achieving good results on the fastest growing brands

Global licensing agreement with **MARC JACOBS**
and **MARC BY MARC JACOBS**

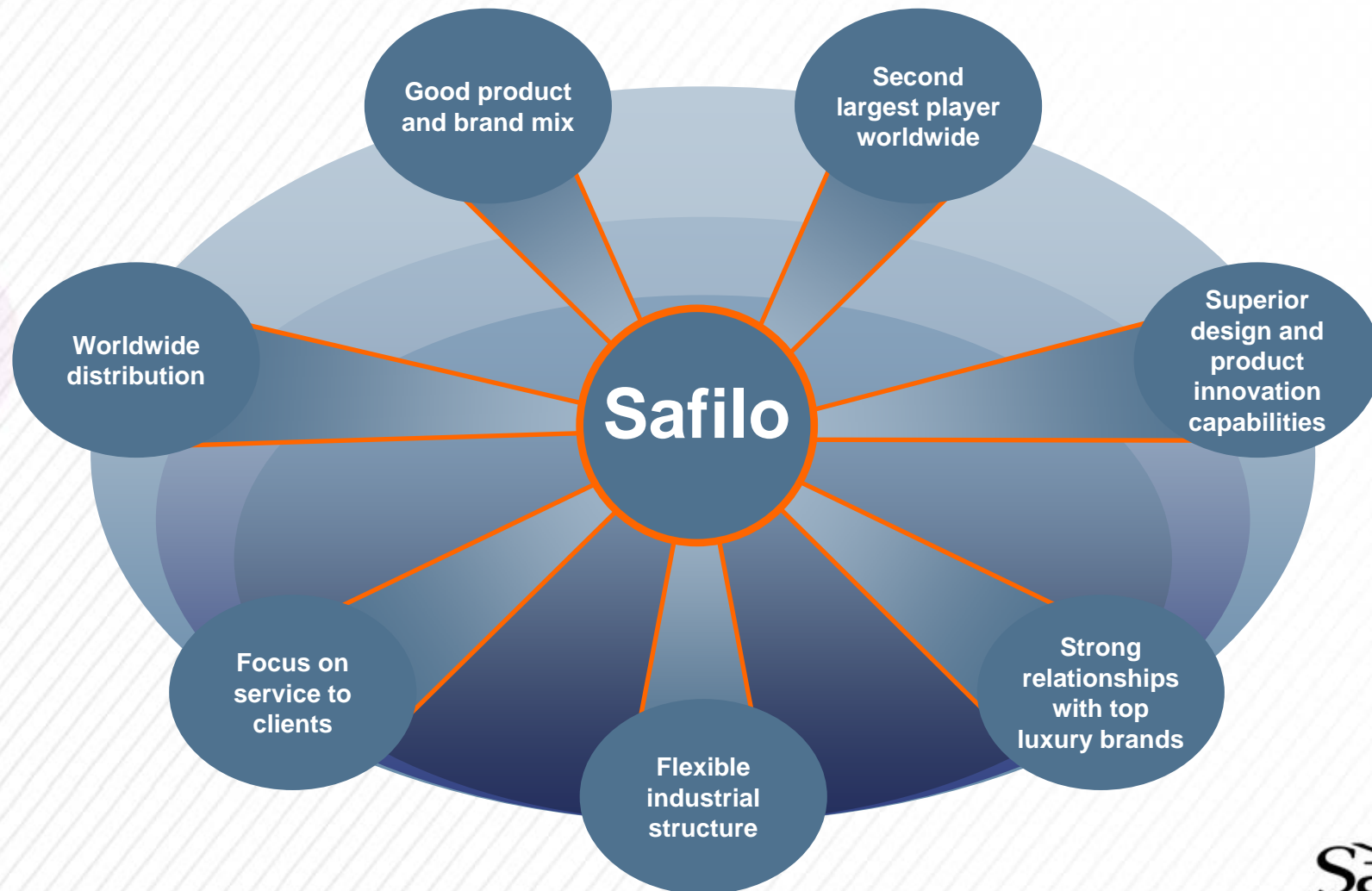
extended until the end of 2015

Q&A

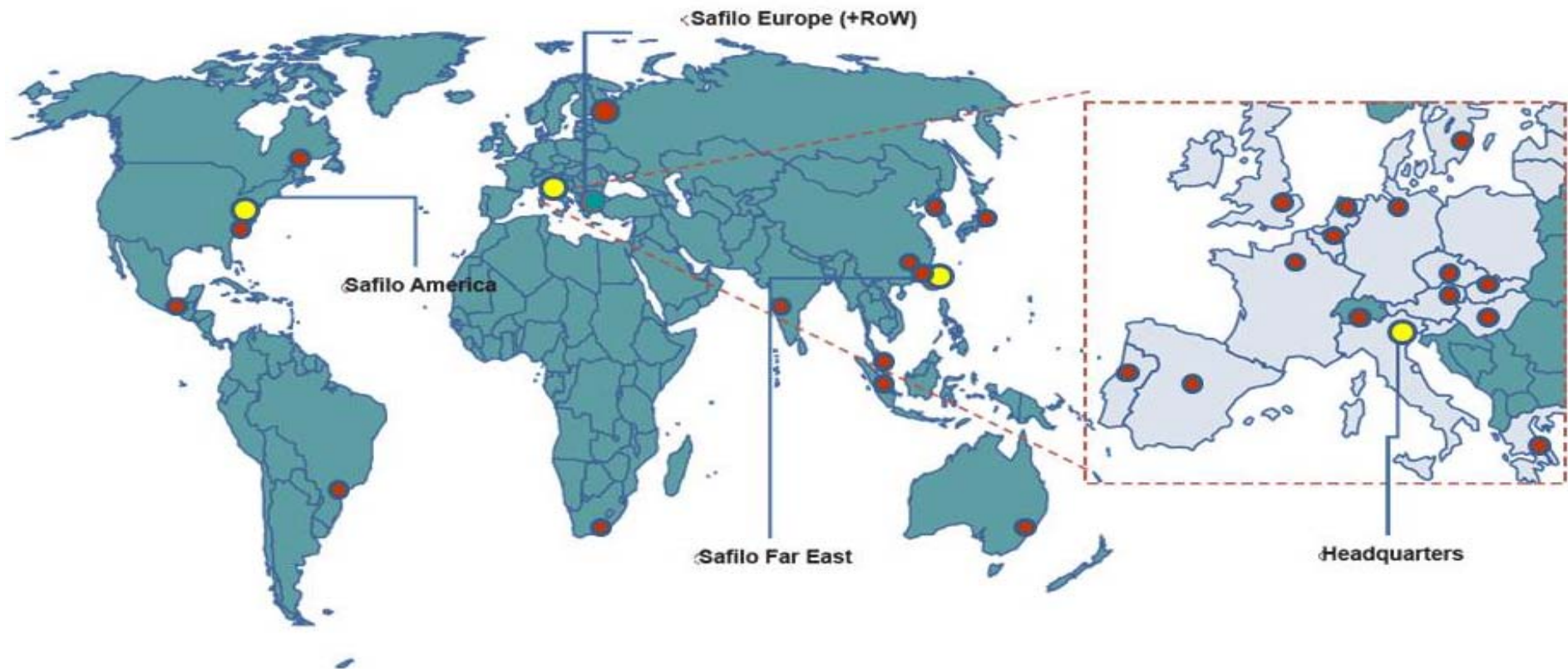
Appendices

Safilo at a glance

Safilo today...



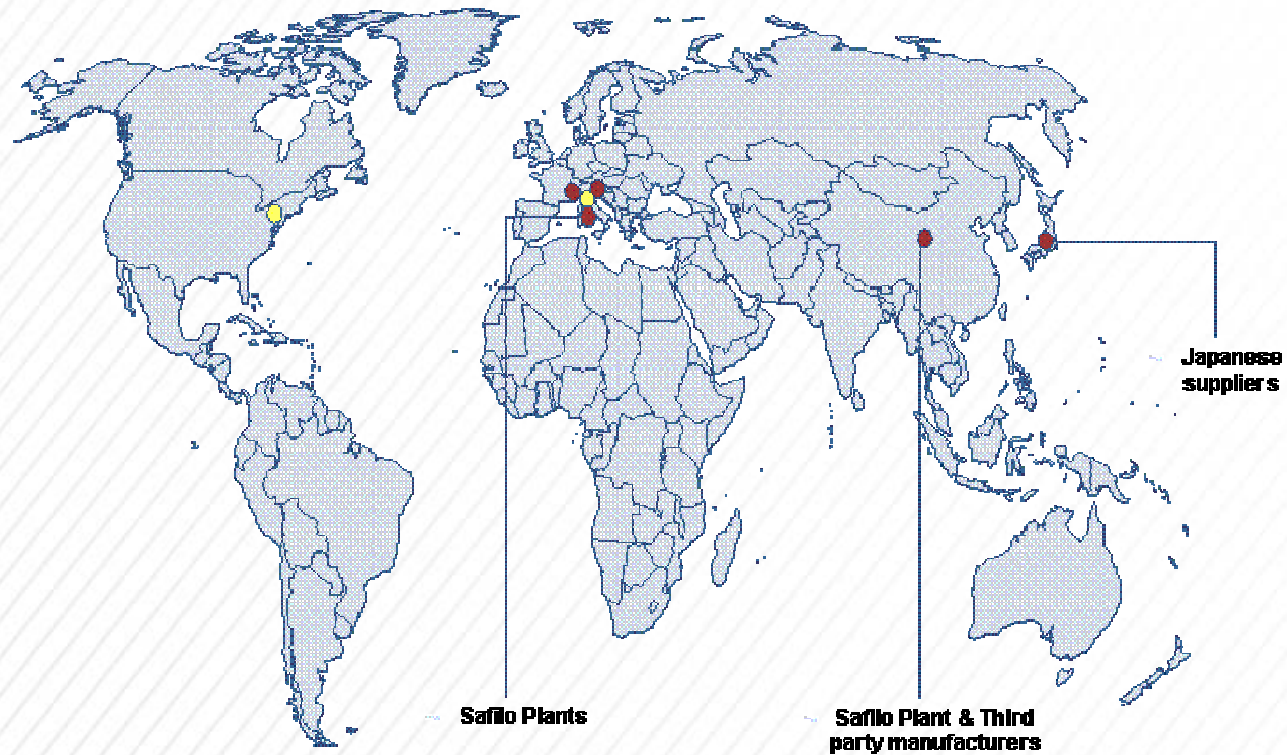
Worldwide Presence



32 SUBSIDIARIES REACHING 80.000 RETAILERS IN 130 COUNTRIES

Safilo

Production & Operations



- Manufacturing facilities
- Distribution centers



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Brands Portfolio

House brands

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OXYDO

Blue Bay
for dreamers only

CARRERA
RACING SUNGLASSES SINCE 1956

SMITH OPTICS

Licensed brands

ALEXANDER
MCQUEEN

A|X
ARMANI EXCHANGE

BALENCIAGA

BANANA REPUBLIC

BOTTEGA VENETA

DIESEL



Dior

EMPORIO **ARMANI**



GIORGIO ARMANI

GUCCI

BOSS
HUGO BOSS

HUGO
HUGO BOSS

JIMMY CHOO



kate spade
NEW YORK

liz claiborne

MARC JACOBS

MARC BY MARC JACOBS

MaxMara
G. CREATI

MAX&Co.

NINE WEST

pierre cardin
PARIS

SAKS
FIFTH
AVENUE

TOMMY HILFIGER

VALENTINO

YVES SAINT LAURENT

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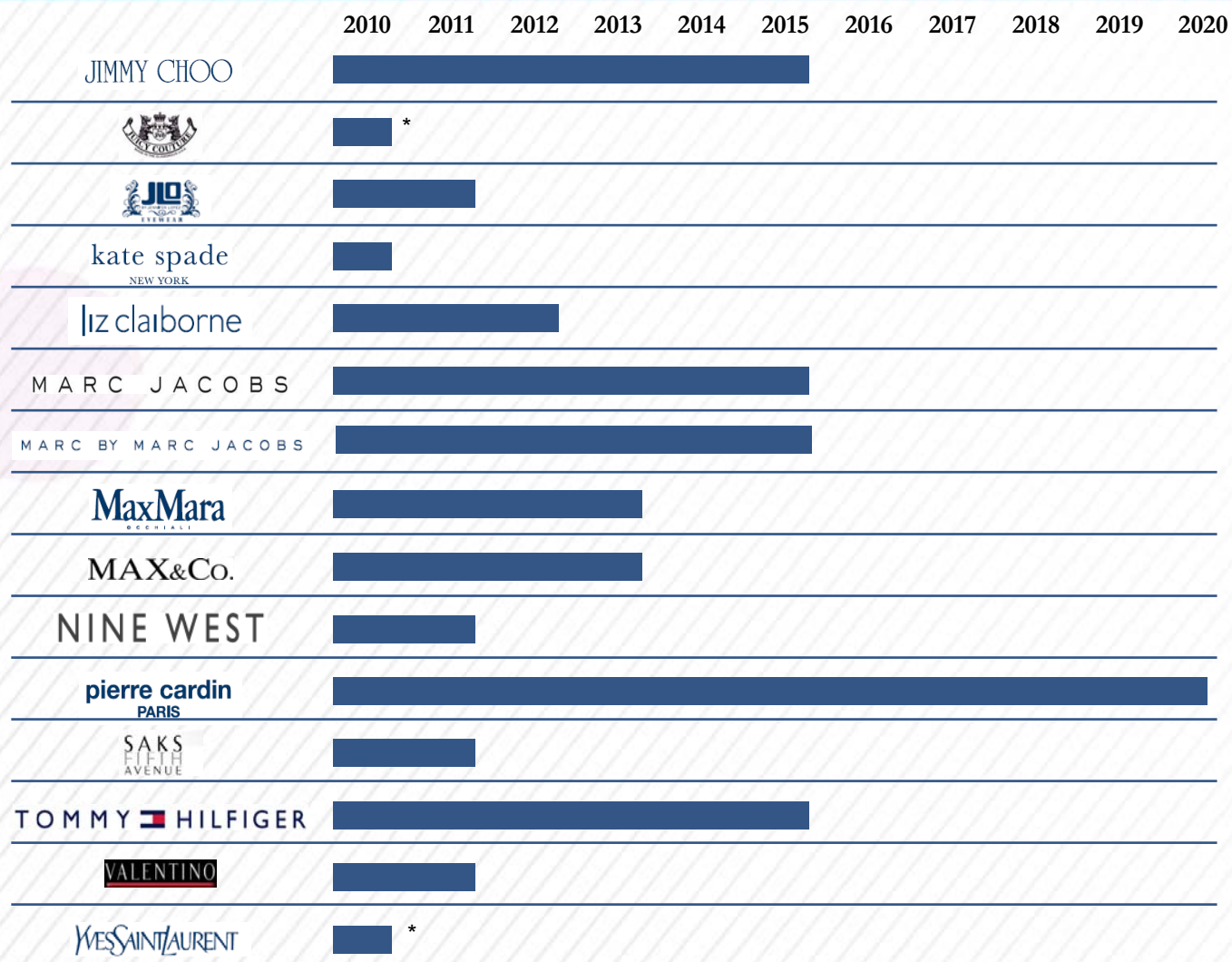
Licensed brands

Brand	Expiry Date										
	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020
ALEXANDER MQUEEN											
AX ARMANI EXCHANGE											
BALENCIAGA											
BANANA REPUBLIC											
BOSS HUGO BOSS											
BOTTEGA VENETA		*									
DIESEL		*									
501		*									
Dior		*									
EMPORIO ARMANI											
FOSSIL											
GIORGIO ARMANI											
GUCCI											
HUGO HUGO BOSS											

* Under discussion



Licensed brands



* Under discussion

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Consolidated balance sheet

in millions of Euro

	Q1 2010	2009	Change	Q1 2009
Net working capital	352.7	327.1	+25.6	425.0
Tang.-intang. fixed assets	776.7	745.1	+31.6	1,083.3
Financial fixed assets	12.9	12.0	+0.9	13.4
Other assets/(liabilities)	(63.8)	(50.2)	-13.6	(72.0)
Net capital employed	1,078.5	1,034.0	+44.5	1,449.7
Net financial position	315.4	588.0	-272.6	617.7
Minority interest	10.4	7.6	+2.8	9.1
Shareholders' equity	752.7	438.4	+314.3	822.9

Net working capital

in millions of Euro

	Q1 2010	Q1 2009	Change	% Change
Net working capital	352.7	425.0	-72.3	-17.0%
Trade receivables	314.2	320.9	-6.7	-2.1%
Inventories	200.0	264.3	-64.3	-24.3%
Trade payables	(161.5)	(160.2)	-1.3	+0.8%